

## Principal Subsidiaries (As of March 31, 2009)

### Overseas Subsidiaries

#### Europe

- **Casio Europe GmbH**  
Germany  
Sales of Casio products
- **Casio Electronics Co., Ltd.**  
U.K.  
Sales of Casio products
- **Casio France S.A.**  
France  
Sales of Casio products
- **Casio Benelux B.V.**  
The Netherlands  
Sales of Casio products
- **Casio Scandinavia AS**  
Norway  
Sales of Casio products
- **Casio Espana, S.L.**  
Spain  
Sales of Casio products
- **Limited Liability Company Casio**  
Russia  
Sales of Casio products

#### Asia

- **Casio Computer (Hong Kong) Ltd.**  
Hong Kong  
Production of electronic calculators and LCDs
- **Casio Taiwan Co., Ltd.**  
Taiwan  
Production of electronic timepiece parts and sales of Casio products
- **Casio Singapore Pte., Ltd.**  
Singapore  
Production of electronic components and sales of Casio products

- **Casio India Co., Pvt. Ltd.**  
India  
Sales of Casio products
- **Casio Electronic Technology (Zhongshan) Co., Ltd.**  
The People's Republic of China  
Production of electronic calculators, electronic dictionaries and electronic musical instruments
- **Casio Electronics (Shenzhen) Co., Ltd.**  
The People's Republic of China  
Design and production of electronic timepieces
- **Casio (Guangzhou) Co., Ltd.**  
The People's Republic of China  
Sales of electronic timepieces
- **Casio (Thailand) Co., Ltd.**  
Thailand  
Production of electronic timepieces
- **Casio (Shanghai) Co., Ltd.**  
The People's Republic of China  
Sales of Casio products

#### Americas

- **Casio America, Inc.**  
U.S.A.  
Sales of Casio products
- **Casio Latin America, Inc.**  
U.S.A.  
Sales of Casio products
- **Casio Canada Ltd.**  
Canada  
Sales of Casio products
- **Casio Holdings, Inc.**  
U.S.A.  
Holding company

- **Casio Brasil Comercio de Produtos Eletronicos Ltda.**  
Brazil  
Sales of Casio products
- **Casio Mexico Marketing, S. de R. L. de C.V.**  
Mexico  
Sales of Casio products

### Domestic Subsidiaries

- **Yamagata Casio Co., Ltd.**  
Production of digital cameras, electronic timepieces, and cellular phones
- **Casio Micronics Co., Ltd.**  
Development, production and sales of electronic components
- **Casio Electronic Manufacturing Co., Ltd.**  
Production of page printers
- **Kochi Casio Co., Ltd.**  
Development and production of electronic components
- **Kofu Casio Co., Ltd.**  
Production of system equipments and LCDs
- **Casio Hitachi Mobile Communications Co., Ltd.**  
Development, design, and production of cellular phones
- **Casio Techno Co., Ltd.**  
Customer service for Casio products
- **Casio Information Systems Co., Ltd.**  
Sales of system equipment
- **CXD NEXT Co., Ltd.**  
Electronic settlements and support services for retail stores utilizing Casio's electronic cash registers

(50 consolidated subsidiaries and 3 equity-method affiliates)

## Directors and Corporate Auditors (As of June 26, 2009)

\*Corporate officers

### Chairman and Representative Director

Toshio Kashio

### President and CEO

Kazuo Kashio\*

### Executive Vice President and Representative Director

Yukio Kashio\*

### Senior Managing Directors

Fumitsune Murakami\*

### Managing Directors

Takatoshi Yamamoto\*  
Akinori Takagi\*  
Hiroshi Nakamura\*  
Akira Kashio\*  
Susumu Takashima\*

### Directors

Tadashi Takasu\*  
Kouichi Takeichi\*  
Yuichi Masuda\*

### Corporate Auditors

Takeshi Honda  
Tomimoto Umeda  
Hironori Daitoku

### Corporate Officers

Eiichi Takeuchi  
Ichiro Ohno  
Osamu Ohno  
Atsushi Yazawa  
Kazuhiro Kashio  
Nobuyuki Mochinaga  
Yuji Otani  
Tatsuo Shimazaki  
Koji Moriya  
Hitoshi Nakamura  
Tetsuo Kashio  
Hideaki Terada  
Toshiharu Okimuro  
Yoshinori Tazoe  
Hideyuki Toyama  
Tetsuro Izumi  
Takashi Kashio